

## <u>UNM-Gallup Strategic Plan (Working Draft)</u>

**Themes:** Big Picture, Institution Wide.

**Objectives:** Focused sub-headings to achieve Themes

**Targets-** Specific measurable actions to achieve Objectives

## **THEME 1- Student Achievement**

## -OBJECTIVE 1- Improve Overall Educational Quality

Potential Targets
CAL data collection
Quality Assurance in the classroom
Best practices in teaching

## -<u>OBJECTIVE 2</u>- Enrollment Management: Improving Retention, Persistence and Completion Rates

Potential Targets
Funnel approach
Customer Relationship Management:
communications system
Data
website
recruiting/retention

## -OBJECTIVE 3- College Level Readiness

#### **Potential Targets**

Literacy- English, Math, Critical Thinking, Citizenship, Technology. Improve relationship with local school system

## **THEME 2- Faculty & Staff Retention and Enrichment**

### -OBJECTIVE 1- Improve Campus Climate

### **Potential Targets**

Communication- Collegiality, openness, positivity, empathy.

Development- Professional and Leadership Skills Gender Equity/Diversity/Inclusion Pride in UNM-Gallup Advancement Opportunities/Mentorship Operational Equity, Transparency and Accountability

## **THEME 3- Fiscal Responsibility and Shared Governance**

### -OBJECTIVE 1- Increase Grant Activity and Funding

### **Potential Targets**

Hire a Grant Coordinator
Grant writing training for Faculty and StaffIncentivize the process
Grant/Contracts support system, structure, process
Target funding opportunities for underrepresented
groups: STEM, Majority Minority campus.
Improved relationships with Navajo Nation, Zuni
Pueblo, BIA and BIE

## -<u>OBJECTIVE 2</u>- A Changing Market-Share (the Impact of Other Institutions)

Potential Targets
Strengthen UNM-G Brand
Increase Internships
Native American Studies Certificate
Collaboration with other institutions on 4 year degrees

What makes us Unique? Current/New Programs Mindset: Collaboration vs. Competition

## **OBJECTIVE 3- Practice Good Faith Shared Governance**

### **Potential Targets**

Re-create a Staff Assembly/Senate
Follow Policy/ Truth in Advertising
Open/Town Hall Meetings
Accountability/ A Culture of trust: not suspicion
Make Decisions based on: Data, Evidence and Best
Practices

## THEME 4- Cultural Vibrancy and Community Engagement

## **OBJECTIVE 1**- Celebrate and Embrace the Diversity of our Student and Community Populations

## **Potential Targets**

Welcome Plaques in all buildings. (different languages by different artists)
UNM-Gallup Lamp-post Signage Flags
Reach out to Campus Experts

# <u>OBJECTIVE 2</u>- Thoughtful Integration of Cultural Traditions into Existing Curricula

### **Potential Targets**

Research and Celebrate who is doing this already Check in with the Teaching Excellence Committee

## **OBJECTIVE 3**- Strengthening On and Off Campus Programming

### **Potential Targets**

Encourage all employees to join Local Boards and Community Groups Survey the community to see what their needs actually are. Library/Community Leasing/Website/ Lodger Tax Committee

## **OBJECTIVE 4**- UNM-Gallup as a "Scholarly Hub."

## **Potential Targets**

Commitment to Technology Excellence Scholarly Lecture Series (varied disciplines)